SOLDIERS' ANGELS

Audited Financial Statements

December 31, 2020

ADKF, PC Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Soldiers' Angels San Antonio, Texas

Report on the Financial Statements

We have audited the accompanying financial statements of Soldiers' Angels, which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with U. S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risk of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Soldiers' Angels as of December 31, 2020 and 2019, and the changes in net assets, functional expenses and cash flows for the years then ended in accordance with U. S. generally accepted accounting principles.

ADKF, PC

San Antonio, Texas April 16, 2021

SOLDIERS' ANGELS Statements of Financial Position December 31, 2020 and 2019

	2020	2019	
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 3,377,980	\$ 2,069,536	
Investments, at fair value	31,150	23,787	
Accounts receivable	404,758	205,436	
Contributed goods inventory	27,838	6,540	
Other inventory	-	17,168	
Prepaid expenses	9,516	30,289	
Total current assets	3,851,242	2,352,756	
Other Assets:			
Property and equipment, net	191,358	245,648	
Deposits and other assets	8,960	8,960	
Total other assets	200,318	254,608	
Total Assets	\$ 4,051,560	\$ 2,607,364	
LIABILITIES AND NET ASSETS			
Current Liabilities:			
Accounts payable	\$ 156,458	\$ 74,639	
Accrued expenses	36,935	64,836	
Total current liabilities	193,393	139,475	
PPP Loan	285,305		
Total liabilities	478,698	139,475	
Net Assets:			
Without donor restrictions	3,572,862	2,467,889	
Total net assets	3,572,862	2,467,889	
Total Liabilities and Net Assets	\$ 4,051,560	\$ 2,607,364	

SOLDIERS' ANGELS Statement of Activities Year Ended December 31, 2020

	Without Donor Restrictions	With I		Total
Support and Revenues				
Contributed goods, services and facilities	\$ 21,427,791	\$	_	\$ 21,427,791
Contributions	3,144,414		_	3,144,414
Fundraising - auto auctions, net of direct	, ,			
expenses of \$4,364,606	2,696,987		_	2,696,987
Fundraising - third party events	41,224		_	41,224
Total support and revenues	27,310,416		-	27,310,416
Expenses				
Program services	25,065,763		_	25,065,763
General and administrative	307,228		-	307,228
Fundraising	840,872		-	840,872
Total expenses	26,213,863		-	26,213,863
Income from Operations	1,096,553		-	1,096,553
Other Income				
Other income	5,165		-	5,165
Investment earnings, net	3,255		-	3,255
-	8,420		-	8,420
Change in Net Assets	1,104,973		-	1,104,973
Net assets released from restrictions	-		_	_
Net assets at beginning of year	2,467,889			2,467,889
		_		
Net Assets at Year End	\$ 3,572,862	\$	-	\$ 3,572,862

SOLDIERS' ANGELS Statement of Activities Year Ended December 31, 2019

	Without Donor Restrictions	With Done Restriction		Total	
Support and Revenues					
Contributed goods, services and facilities	\$ 26,173,456	\$	_	\$ 26,173,456	
Contributions	2,741,141		_	2,741,141	
Fundraising - auto auctions, net of direct	, ,			, ,	
expenses of \$2,625,406	1,382,785		-	1,382,785	
Fundraising - third party events	32,904		-	32,904	
Total support and revenues	30,330,286		-	30,330,286	
Expenses					
Program services	28,953,229		_	28,953,229	
General and administrative	266,892		_	266,892	
Fundraising	661,133		_	661,133	
Total expenses	29,881,254		-	29,881,254	
Income from Operations	449,032		-	449,032	
Investment earnings, net	21,903			21,903	
Change in Net Assets	470,935		-	470,935	
Net assets released from restrictions	_		_	_	
Net assets at beginning of year	1,996,954			1,996,954	
Net Assets at Year End	\$ 2,467,889	\$		\$ 2,467,889	

SOLDIERS' ANGELS Statement of Functional Expenses Year Ended December 31, 2020

	Program Services	General and Administrative	Fundraising	Total
Salaries, taxes and employee benefits	\$ 1,164,731	\$ 110,590	\$ 261,271	\$ 1,536,592
In-kind expense	21,378,823	-	-	21,378,823
Conferences and meetings	1,444	195	318	1,957
Insurance	9,454	1,378	-	10,832
Memberships and dues	3,540	238	6,259	10,037
Postage and shipping	168,408	3,195	155,819	327,422
Printing and publications	192,794	-	83,155	275,949
Professional services	413,212	29,638	301,038	743,888
Rent and maintenance	175,917	18,696	16,825	211,438
Specific assistance	1,413,401	-	-	1,413,401
Supplies	39,367	4,854	7,781	52,002
Telephone and internet	21,422	6,097	1,923	29,442
Third party event expenses	-	-	1,086	1,086
Travel	36,081	723	4,483	41,287
Volunteer expense	47,169	325	914	48,408
Depreciation	-	54,288	-	54,288
Other		77,011		77,011
Total expenses	\$ 25,065,763	\$ 307,228	\$ 840,872	\$ 26,213,863
Other expenses not included above: Auto auction, direct costs			\$ 4,364,606	

See notes to audited financial statements.

SOLDIERS' ANGELS Statement of Functional Expenses Year Ended December 31, 2019

	Program General and				
	Services	Administrative	Fundraising	Total	
Salaries, taxes and employee benefits	\$ 1,007,807	\$ 144,192	\$ 196,393	\$ 1,348,392	
In-kind expense	26,161,434	-	-	26,161,434	
Conferences and meetings	1,827	4,681	10	6,518	
Insurance	9,914	268	-	10,182	
Memberships and dues	1,927	864	3,335	6,126	
Postage and shipping	123,505	1,314	97,594	222,413	
Printing and publications	6,097	1,272	4,065	11,434	
Professional services	418,699	32,604	278,975	730,278	
Rent and maintenance	131,995	30,762	17,064	179,821	
Specific assistance	799,305	233	1,802	801,340	
Supplies	126,827	11,594	51,552	189,973	
Telephone and internet	23,563	3,464	1,287	28,314	
Third party event expenses	1,828	-	3,163	4,991	
Travel	85,263	1,546	5,439	92,248	
Volunteer expense	31,951	95	350	32,396	
Depreciation	7,883	21,426	-	29,309	
Other	13,404	12,577	104	26,085	
Total expenses	\$ 28,953,229	\$ 266,892	\$ 661,133	\$ 29,881,254	
Other expenses not included above: Auto auction, direct costs			\$ 2,625,406		

SOLDIERS' ANGELS Statements of Cash Flows Years Ended December 31, 2020 and 2019

		2020		2019
Operating Activities				
Change in net assets	\$	1,104,973	\$	470,935
Adjustments to reconcile change in net assets to cash	Ψ	1,104,973	Ψ	470,933
provided by operating activities:				
Depreciation		54,290		29,309
Net loss on investments		-		182
Loss on disposal of equipment		(538)		7,008
Contributed investments		(6,825)		
Contributed investments Contributed inventory				(23,519) (6,540)
•		(21,298)		(0,340)
Changes in operating assets and liabilities: Accounts receivable		(100.222)		(20.0(1)
		(199,322)		(39,861)
Prepaid expenses		20,773		(12,696)
Inventory		17,168		(3,963)
Accounts payable		81,819		(227,932)
Accrued expenses		(27,901)		26,354
Net cash provided by operating activities		1,023,139		219,277
Investing Activities				
Purchase of property and equipment		-		(134,223)
Net investment activity		-		3,000
Net cash (used) by investing activities		-		(131,223)
Financing Activities				
Proceeds from issuance of long-term debt		285,305		_
Net cash provided by financing activities		285,305		
The cash provided by infahenig activities		203,303		
Change in cash and cash equivalents		1,308,444		88,054
Cash and cash equivalents at beginning of year		2,069,536		1,981,482
Cash and Cash Equivalents at End of Year	\$	3,377,980	\$	2,069,536
4		3,377,300	Ψ	2,000,000
Supplemental Disclosures				
Cash paid for interest	\$	_	\$	-
Cash paid for income taxes		_		-
Non-cash donations, in-kind		21,427,791		26,173,456
,				, ,

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization: Soldiers' Angels (Organization) is a not-for-profit which was incorporated on December 26, 2003, with a mission to provide aid, comfort and resources to the military personnel, veterans and their families. The Organization offers "boots on the ground" and "virtual" programs and services, which allows the Organization to best serve military families and veterans, while also ensuring that the resources of dedicated volunteers are fully utilized.

The Organization operates twelve virtual teams that include volunteers from all over the country and internationally who participate in supporting the U.S. military families and U.S. veterans. The Organization's virtual teams and programs include:

- Deployed Adoptions Team
- Ladies of Liberty Team
- Angels Bakers Team
- Chaplain Support Team
- Letter Writing Team
- Special Operations Forces Team

- Baby Brigade Team
- Women of Valor Team
- Living Legends Team
- Cards Plus Team
- Sewing & Crafting Team
- Adopt-A-Family Team

Soldiers' Angels "boots on the ground" services are geared primarily to supporting veterans through a partnership with VA Medical Centers. Soldiers' Angels provides support to veteran patients and homeless veterans to include:

- Patient Visits
- Luncheons/Dinners
- Mobile Food Distributions
- Hygiene Kits
- Canteen Vouchers

- Stand Down Support for Homeless Veterans
- Homeless Veteran Housing Packs
- Transportation Services
- Box Lunches
- Valor IT

These key service areas are provided through the contribution of goods, gift cards and other services which are recognized at fair value and reflected in the accompanying financial statements as contributed goods, services and facilities which are offset by a like amount included as in-kind expense.

Basis of Presentation: The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with U. S. generally accepted accounting principles. Net assets, support and revenues, and expenses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Without Donor Restrictions: Net assets available for use in general operations and not subject to donor restrictions. Grants and contributions gifted for recurring programs are generally not considered "restricted" under GAAP, though for internal reporting management tracks such donations and contributions to verify the disbursement matches the donor's intent. Assets restricted solely through the actions of the Board are reported as net assets without donor restrictions, Board designated.

With Donor Restrictions: Net assets subject to donor-imposed stipulations that are more restrictive than the Organization's mission and purpose. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor imposed restrictions are released when the restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Revenue Recognition: The Organization recognizes contributions and grants either when a valid promise to give (generally in writing) is received or as collected in the case of most smaller denomination gifts. Contributions are reported as without or with donor restriction, depending on the existence and/or nature of any restrictions. Support that is restricted by the donor is reported as an increase in net assets without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restriction depending on the nature of the restriction. When a restriction expires, the net assets are reclassified to net assets without donor restriction. Non-cash contributions are recorded at their fair market value at the date of contribution.

Donated goods and services are reported as "in-kind contributions" by the Organization. Donated goods are recorded at fair value at the time of donation. The value of donated services is based on an amount determined to be appropriate if individuals were employed by the Organization to perform such services and is recorded as contributed services revenue and expense in the period during which the services are rendered.

Cash and Cash Equivalents: Cash and cash equivalents consist of cash on hand and deposits held by financial institutions with maturities of three months or less.

Investments: Investments are reported at fair market value determined by quoted market prices. Gains and losses (realized and unrealized) are reported as investment earnings, net of fees in the accompanying statements of activities. Donated investment instruments are recorded at fair value at the date of donation.

Accounts Receivable: Accounts receivable are reported at outstanding principal, net of an allowance for doubtful accounts if deemed necessary. The allowance is generally determined based on an account-by-account review and historic trends. Accounts are charged off when collection efforts have failed, and the account is deemed uncollectible. An allowance was not required at December 31, 2020 and 2019. Interest is generally not charged on the receivables.

Inventories: Inventories consist of care packages which are gifts to be sent to deployed soldiers or their families, promotional items and contributed goods for distribution and use in the Organization's programs. The distribution of these contributed goods for the Organization programs are recorded as program expenses in the statements of functional expenses. Cost is determined using the first-in, first-out method. Donated items are recorded at their estimated fair value at the date of donation.

Property and Equipment: Property, improvements and equipment are valued at historical cost or estimated fair value at the date of donation. Expenditures for betterments greater than \$5,000 that materially extend the useful life of an asset are capitalized. Depreciation is recorded using the straight-line method over the estimated useful lives of the related assets, which is generally three to five years for furniture, equipment and vehicles and five years for improvements.

Income Taxes: Soldiers' Angels is a tax-exempt organization under Internal Revenue Service Code Section 501(c)(3). In addition, the Organization is not a "private foundation" within the meaning of Section 509(a) of the Internal Revenue Code. Donors of money and/or property are entitled to the maximum charitable contribution deduction allowed by law. The Organization is not subject to Texas margin tax. Management is not aware of any tax positions that would have a significant impact on its financial position. Its federal tax returns for the last four years remain subject to examination.

Employee Benefit Plan: The Organization has a Simple IRA plan which covers substantially all employees. Employees may contribute a percentage of their annual compensation as allowed by the federal tax code. The Organization matches up to 3% of employees' contributions. The Organization matched approximately \$27,000 in 2020 and \$24,000 in 2019 to the Plan.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Functional Allocation of Expenses: The costs of providing the services and other activities of the Organization have been summarized on a functional basis in the statement of functional expense. Accordingly, certain costs have been allocated among the programs and supporting services benefited. These expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and benefits which are allocated on the basis of estimates of time and effort, as well as depreciation, office and occupancy, which are allocated on square-footage or other reasonable basis.

Advertising: Advertising and marketing costs are expended as incurred and totaled approximately \$241,000 in 2020 and \$90,000 in 2019.

Subsequent Events: Subsequent events have been evaluated by management through the date of the independent auditor's report. Material subsequent events, if any, are disclosed in a separate footnote to these financial statements.

Recently Adopted Accounting Pronouncements: In May 2014, the FASB issued Accounting Standard Update 2014-09, regarding revenue recognition, effective for periods beginning after December 15, 2018. This standard applies to all contracts with customers, except for contracts that are within the scope of other standards, such as leases, insurance, collaboration arrangements and financial instruments. Soldiers' Angels adopted this new pronouncement effective January 1, 2019. This standard was implemented using the modified retrospective method. While adoption of this standard required additional disclosures, adoption did not have a material impact on the financial statements and no adjustments were made to prior periods.

In June 2018, the FASB issued a new accounting pronouncement clarifying the scope and guidance for contributions received, effective for periods beginning after December 15, 2018 with early adoption permitted. The update was issued to assist organizations in 1) evaluating whether transactions should be accounted for as contributions or exchange transactions and 2) determine whether contributions are conditional. Soldiers' angels adopted this new pronouncement effective January 1, 2019. The new standard did not have a significant impact to its financial position, results of operations, and related disclosures.

New Accounting Pronouncements: In February 2016, the FASB issued a new accounting pronouncement regarding lease accounting for reporting periods beginning after December 15, 2021. A lessee will be required to recognize on the balance sheet the assets and liabilities for leases with lease terms of more than 12 months. Management does not expect the new standard to have a significant impact to its financial position, results of operations and related disclosures.

In June 2016, the FASB issued ASU No. 2016-13 Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on financial Instruments which requires the application of a current expected credit loss (CECL) impairment model to financial assets measured at amortized cost, including trade accounts receivable. Under the CECL model, lifetime expected credit losses on such financial assets are measured and recognized at each reporting date based on historical, current, and forecasted information. Furthermore, financial assets with similar risk characteristics are analyzed on a collective basis. This ASU, as amended, is effective for periods beginning after December 15, 2022 with early adoption permitted. The Organization is evaluating the impact on its financial statements.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Use of Estimates: The preparation of financial statements in conformity with U. S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements, and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

Concentrations of Credit Risk: Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash and investments. The Organization places its cash and investments with financial institutions, and limits the amount of credit exposure, although it may from time to time have cash balances or investments in excess of that insured by the FDIC. The Organization periodically assesses the financial condition of the institutions and believes the risk of loss is minimal.

NOTE B - INVESTMENTS

Investments are stated at fair value. Investment earnings (including interest earned on accounts classified as cash and cash equivalents) is summarized as follows at December 31:

	2020		2019
Interest and dividends	\$	3,943	\$ 22,190
Net realized and unrealized gains (losses) on			
change in market value		(538)	(137)
Investment fees		(150)	(150)
Investment earnings, net	\$	3,255	\$ 21,903

NOTE C - PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	2020			2019
Vehicles	\$	32,780	\$	32,780
Furniture and equipment		31,926		31,926
Leasehold improvements		21,800		21,800
Software		190,400		190,400
Total property and equipment		276,906		276,906
Less accumulated depreciation		(85,548)		(31,258)
Property and equipment, net	\$	191,358	\$	245,648

NOTE D - PPP LOAN PAYABLE

The Organization received funding under the Paycheck Protection Program (PPP) as part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), administered by the U.S. Small Business Administration (SBA). Under the terms of the unsecured note, the Organization received proceeds of \$285,305 bearing interest at a rate of 1% per annum with a maturity date of April 28, 2022. The principal may be forgiven if the loan proceeds are used for qualifying expenses as described in the CARES Act, such as payroll costs, benefits, rent, and utilities.

As of December 31, 2020, all proceeds were used for payroll costs and business utility payments. Management has applied for formal forgiveness and expects 100% of the funding will be forgiven once the application is reviewed and approved by the SBA. The loan is classified as long-term debt until forgiveness has been confirmed.

NOTE E - GIFTS IN-KIND

Contributed goods, services and facilities consisted of the following for the years ended December 31:

	2020	2019
Goods	\$ 21,351,538	\$ 25,934,057
Facilities	4,500	15,593
Professional services	71,483	217,370
Gift cards	270_	6,436
	\$ 21,427,791	\$ 26,173,456

The Organization disbursed \$16,432,336 in 2020 and \$25,933,953 in 2019 in donated goods to various VA hospitals and military families. These disbursements are included in in-kind expenses in the statement of functional expenses.

Volunteers donated approximately 236,900 hours in 2020 and 167,000 hours in 2019 to SA's program services; however, these donated services are not reflected in the financial statements since they do not meet the criteria for recognition under U.S. generally accepted accounting principles, which limits recognition of donated services to professional services.

NOTE F - OPERATING LEASES

The Organization leases office and storage space under a noncancelable operating lease with monthly payments of approximately \$6,720. The operating lease expires February 2024.

The Organization also leases various office equipment with monthly payments ranging from \$405 to \$7,929 with various expiration dates through December 2025.

Rent expense totaled approximately \$93,400 in 2020 and \$107,000 in 2019. The aggregate minimum future lease payments on noncancelable leases at December 31, 2020, are as follows:

Year Ending December 31,

2021	\$ 93,000
2022	96,000
2023	99,000
2024	18,000
2025	1,400

NOTE G - RELATED PARTY TRANSACTIONS

The Organization received approximately \$56,000 in 2020 and \$114,000 in 2019 for in-kind donations from Board Members. These amounts are included in contributed goods, services and facilities in the statement of activities. Additionally, the Organization has access to warehouse space owned by a Board member. This space is used periodically by the Organization as the need arises. No in-kind revenue or expense has been reflected in the financial statements for the use of this warehouse space due to irregular use of the space.

NOTE H - FAIR VALUE MEASUREMENTS

In accordance with U.S. generally accepted accounting principles, the Organization utilizes a fair value hierarchy that prioritizes the inputs for the valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2: Inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets
- quoted prices for identical or similar assets or liabilities in inactive markets
- inputs other than quoted prices that are observable for the asset or liability
- inputs that are derived principally from or corroborated by observable market data by correlation or other means

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

NOTE H - FAIR VALUE MEASUREMENTS - continued

There have been no changes in the methodologies nor transfers between levels. Following is a description of the valuation methodologies used for investments measured at fair value:

Cash and cash equivalents: Valued at its carry amount due to short-term maturity of the instrument.

Equity securities: Valued at the closing price reported on the active market on which the individual securities are traded.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth, by level within the fair value hierarchy, the Organization's investments at fair value as follows:

	Fair Value Measurements Using							
		Level 1	Lev	el 2	Lev	el 3		Total
December 31, 2020		_						_
Cash and cash equivalents Equity securities	\$	25,275 5,875	\$	<u>-</u>	\$	<u>-</u>	\$	25,275 5,875
Total investments at fair value	\$	31,150	\$		\$		\$	31,150
December 31, 2019								
Cash and cash equivalents Equity securities	\$	23,787	\$	<u>-</u>	\$	- -	\$	23,787
Total investments at fair value	\$	23,787	\$		\$		\$	23,787

NOTE I - LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

The Organization has approximately \$3,814,000 of financial assets available within one year of the balance sheet date to meet cash needs for general expenditure. This consists of cash of \$3,378,000, accounts receivable of \$405,000 and investments (which are not endowed) of \$31,000. None of the financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date. The Organization has a goal to maintain financial assets on hand to meet at least 60 days of normal operating expenses which, on the average, total approximately \$403,000 per month given full programmatic expenditures.

NOTE J - COVID-19

The coronavirus outbreak (pandemic) has had far reaching and unpredictable impacts on the global economy, supply chains, financial markets, and global business operations of a variety of industries. Governments have taken substantial action to contain the spread of the virus including mandating social distancing, suspension of certain gatherings, and shuttering certain nonessential businesses.

The pandemic has impacted the operational and financial performance of the Organization and there is uncertainty in the nature and degree of its continued effects on our business over time. The extent to which it will impact business going forward, either positively or negatively, will depend on a variety of factors including the duration and continued spread of the outbreak, impact on our customers, employees and vendors, as well as governmental, regulatory and private sector responses. Further, the pandemic may have a significant impact on management's accounting estimates.